

MOGALAKWENA MUNICIPALITY



MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT [MFMA SECTION 72 REPORT] 2018/19

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PART 1: FINANCIAL ASSESSMENT

1. Introduction

Section 72(1) (a) of the Municipal Finance Management Act requires that the Accounting officer of a municipality must by 25 January of each year; assess the performance of the municipality during the first half of the financial year. Taking into account the monthly statements referred to in section 71 for the first half of the financial year. A report on such assessment must in terms of Section 72(1) (b) of the Municipal Finance Management Act be submitted to the Mayor, Provincial and National Treasury. In addition, Section 52(d) requires that the Mayor of a municipality must, within 30 days of the end of each quarter submit a report to the council on the implementation of the budget and financial state of affairs of the municipality. It must then be noted that Section 52(d) report is incorporated into the Mid-Year Budget Performance Report.

The Mid-Year Budget Performance Report and supporting tables have been prepared in accordance with Municipal Finance Management Act and the Municipal Budget and Reporting Regulations C-Schedule format.

2. Discussion

The municipality has assessed the financial performance for the first six months by taking into account the Section 71 reports and all financial transactions up to the 31st of December 2018. An analysis of the expenditure and revenue at 31 December was made and we have concluded that there is a need for a budget adjustment to be made and that there is a need to adjust the revenue and expenditure projections.

3. Executive Summary

3.1. Budget Statement Summary

Table C1: Mid-Year Budget Statement Summary

The budget performance for the first six months, period ending 31 December 2018, is reflected on the table below and summary on the performance of the main segment of the budget is provided below:

- Revenue has been recognized from property rates to the amount of R33.6m in the first six months against a mid-year budget of R38.m. A negative variance of R4.7m (12%) is due to inaccuracies in our billing information. The municipality is in the process of finalising the new valuation roll and an audit will be done on all properties to ensure that they are properly categorised and charged the correct rate as per policy.
- The municipality has recognized revenue from service charges to an amount of R188.3m in the first six months against the mid-year budget of R193.2m. A negative variance of R4.9m (3%) is accepted as immaterial and is mainly due to seasonal changes depending on the usage by consumers.
- Revenue from investment income of R7.7m was recognized during the first six months against the budget amount of R21m resulting in a negative variance of 63% due to poor cash flows resulting in less funds available for investments. We will continue ensuring that surplus cash is invested to accumulate more interest. VAT proceeds of R90m were received in December 2018 and the funds has since been invested accordingly.
- Revenue from operating grants to an amount of R281.4m was recognized during the first six months against the budget of R201.9m resulting in a positive variance of R79m. The

positive variance is due to the fact that a lower amount was projected in the budget than what is in the grants payment schedule. The cash flow projections in the budget will be amended in the 2018/2019 adjustment budgets.

- Other revenue of R29.9m was also recognized against the budget of R22.4m resulting in a positive variance of R7.4m (33%).
- Capital grants to an amount of R94.8m was recognized for the first six months against the budget of R135.2m. The mid-year negative variance R11.9m (9%) is due to below par spending on INEP and MIG as a result of late appointment of contractors and also the fact that RBIG spending for the first six months not accounted for. Conditional grants spent will be recognised on a month basis until end of the year and all MIG and INEP projects will be appointed by end of January 2019.
- Employee costs including councillor allowance to an amount of R134m has been recognized against the mid-year budget of R181.5m. There is a negative variance of R47.4m (26%) which is as a result of a significant number of vacant positions. The variance will improve in the coming months as positions have been filled towards the end of the first half of the financial year.
- Other operational costs to an amount of R266.9m was recognized during the first six months against the mid-year budget of R308.3m which resulted in a negative variance of R41.4m (13%). The major contributors to the negative variance is the non-cash items such as depreciation and contributions to debtors' impairment and provisions that has not been recognised in the first six months of the year. The aim of every municipality is to reduce on operational costs therefore the negative variance is not of major concern unless it directly affects service delivery. The budget for operations and maintenance in all departments has been exhausted at midyear. The municipality will adjust expenditure estimates based on the actual spending in the first six months and ensure that obligations such as security and leases are properly budgeted for.
- The total current liabilities amounts to R418.2m, whilst total current assets amounts to R346m, representing a current ratio of 0.83:1. The interpretation of the ration suggest that the municipality will not be able to meet its immediate or current financial commitments, there is a need to raise more cash in order to be in a better financial position.

The above summary is illustrated on Table C1 below:

LIM367 Mogalakwena - Table C1 Monthly Budget Statement Summary - M06 December

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	64 100	76 924	–	5 691	33 698	38 462	(4 764)	-12%	76 924
Service charges	313 832	386 538	–	9 416	188 398	193 269	(4 871)	-3%	386 538
Investment revenue	16 288	42 139	–	1 194	7 727	21 069	(13 343)	-63%	42 139
Transfers and subsidies	538 532	403 839	–	47 554	281 436	201 919	79 517	39%	403 839
Other own revenue	101 298	44 960	–	5 331	29 902	22 480	7 422	33%	44 960
Total Revenue (excluding capital transfers and contributions)	1 034 049	954 400	–	69 186	541 161	477 200	63 961	13%	954 400
Employee costs	243 444	346 854	–	21 316	124 839	169 242	(44 402)	-26%	318 850
Remuneration of Councillors	10 026	24 521	–	1 532	9 237	12 260	(3 023)	-25%	24 521
Depreciation & asset impairment	101 552	98 709	–	955	1 005	49 355	(48 349)	-98%	98 709
Finance charges	2 840	–	–	–	–	–	–	–	–
Materials and bulk purchases	250 190	270 571	–	17 894	133 201	133 021	179	0%	265 818
Transfers and subsidies	1 212	1 711	–	–	150	855	(706)	-83%	1 711
Other expenditure	440 978	211 998	–	33 698	132 608	125 072	7 537	6%	286 289
Total Expenditure	1 050 241	954 363	–	75 395	401 040	489 805	(88 765)	-18%	995 898
Surplus/(Deficit)	(16 192)	36	–	(6 209)	140 120	(12 606)	152 726	-1212%	(41 499)
Transfers and subsidies - capital (monetary alloc	–	270 416	–	94 818	94 818	135 208	(40 390)	-30%	270 416
Contributions & Contributed assets	189 952	8 935	–	–	–	4 467	(4 467)	-100%	8 935
Surplus/(Deficit) after capital transfers & contributions	173 760	279 387	–	88 609	234 938	127 070	107 868	85%	237 852
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	173 760	279 387	–	88 609	234 938	127 070	107 868	85%	237 852
Capital expenditure & funds sources									
Capital expenditure	320 137	277 416	–	27 761	122 295	145 208	(22 913)	-16%	292 499
Capital transfers recognised	296 827	270 416	–	27 358	120 176	132 170	(11 994)	-9%	260 100
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	23 310	7 000	–	403	2 119	13 038	(10 919)	-84%	32 399
Total sources of capital funds	320 137	277 416	–	27 761	122 295	145 208	(22 913)	-16%	292 499
Financial position									
Total current assets	(28 917)	503 143	–		346 211				503 143
Total non current assets	(1 545 620)	6 297 517	–		4 868 521				6 255 982
Total current liabilities	(57 747)	368 378	–		418 207				368 378
Total non current liabilities	23 272	88 882	–		112 494				88 882
Community wealth/Equity	(1 540 062)	6 343 400	–		4 684 031				6 301 865

4. Financial Performance

4.1. Actual Revenue by Source

LIM367 Mogalakwena - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		64 100	76 924	-	5 691	33 698	38 462	(4 764)	-12%	76 924
Service charges - electricity revenue		224 527	267 029	-	14 609	120 582	133 515	(12 933)	-10%	267 029
Service charges - water revenue		60 004	77 091	-	(7 896)	51 696	38 546	13 150	34%	77 091
Service charges - sanitation revenue		15 563	26 275	-	1 430	8 623	13 137	(4 515)	-34%	26 275
Service charges - refuse revenue		13 738	16 143	-	1 273	7 497	8 072	(574)	-7%	16 143
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		7 053	1 611	-	27	218	806	(588)	-73%	1 611
Interest earned - external investments		16 288	42 139	-	1 194	7 727	21 069	(13 343)	-63%	42 139
Interest earned - outstanding debtors		39 195	3 411	-	3 071	17 145	1 705	15 440	905%	3 411
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		25 999	6 470	-	12	73	3 235	(3 162)	-98%	6 470
Licences and permits		10 890	9 838	-	828	3 489	4 919	(1 430)	-29%	9 838
Agency services		-	-	-	-	-	-	-	-	-
Transfers and subsidies		538 532	403 839	-	47 554	281 436	201 919	79 517	39%	403 839
Other revenue		4 409	3 518	-	231	1 571	1 759	(188)	-11%	3 518
Gains on disposal of PPE		13 752	20 112	-	1 161	7 406	10 056	(2 650)	-26%	20 112
Total Revenue (excluding capital transfers and contributions)		1 034 049	954 400	-	69 186	541 161	477 200	63 961	13%	954 400

Variances and explanation of variances – 10% and above

Description	Variance explanation	Remedial Action
Property rates - Negative variance of 12%	A negative variance of R4.7m (12%) is due to inaccuracies in our billing information and incorrect property values.	The municipality is in the process of finalising the new valuation roll and an audit will be done on all properties to ensure that they are properly categorised and charged the correct rate as per policy.
Service charges Electricity revenue - Negative variance of 10%	Electricity charges vary seasonally depending on usage. The variance will be corrected during winter season	These charges should even out by year end.
Service charges Sanitation revenue - Negative variance of 34%	The budgeted amounts between sanitation and water revenue have been misaligned and also inaccuracies in billing resulted in material variances.	To correct budget amounts during adjustment budget period. The municipality will be sourcing services externally for revenue enhancement process which will include data cleansing.
Service charges Water revenue - Positive variance of 34%		
Rental of facilities and equipment - Negative variance of 73%	Not all rental contracts are being renewed even though the tenants are still making use of the properties. Also on certain properties rental income not market related and it is costing the municipality more money to maintain the properties than income received.	Corporate to follow up on renewals and ensure tenants paying. We need to either increase rentals, or residents should do their own maintenance or make provision for residents to obtain RDP housing and the houses be leased at better rental to the private sector.

Interest earned External investments - Negative variance of 63%	Anticipated Interest on Investment not realised as the municipality does not have enough excess funds for Investment	Review the cash flow in terms of payments to creditors in order to have excess funds for Investments and increase interest earned or adjust the projected Interest on Investments during the adjustment budget process R90m was received from SARS for previously disallowed input VAT and the amount will be invested awaiting appropriation in the 2019/20 budget.
Fines, penalties and forfeits - Negative variance of 98%	Traffic fines are only entered at year end onto the system via a journal.	To be accounted for at year end.
Licenses and permits - Negative variance of 29%	Non-vatable income has not yet been allocated to a vote	Vote to be created and income allocated accordingly

4.2. Actual Expenditure by Vote

LIM367 Mogalakwena - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December										
Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Expenditure by Vote	1									
Vote 01 - Executive & Council		116 990	116 397	-	5 340	29 723	57 811	(28 088)	-48.6%	113 695
Vote 02 - Corporate Support Services		49 244	81 957	-	8 171	24 144	37 569	(13 425)	-35.7%	59 350
Vote 03 - Budget And Treasury		50 022	39 704	-	5 315	25 377	25 393	(16)	-0.1%	65 859
Vote 04 - Planning And Development		16 983	27 562	-	1 417	8 274	13 706	(5 432)	-39.6%	27 262
Vote 05 - Technical Services		400 220	268 727	-	20 996	103 219	141 077	(37 858)	-26.8%	293 640
Vote 06 - Community Services		65 083	79 771	-	6 475	36 026	43 878	(7 853)	-17.9%	94 002
Vote 07 - Traffic And Security		106 251	57 779	-	7 767	40 445	29 656	10 789	36.4%	60 079
Vote 08 - Electrical Services		245 450	282 466	-	19 913	133 833	140 715	(6 882)	-4.9%	282 011
Total Expenditure by Vote	2	1 050 241	954 363	-	75 395	401 040	489 805	(88 765)	-18.1%	995 898
Surplus/ (Deficit) for the year	2	173 760	279 387	-	88 609	234 938	127 070	107 868	84.9%	237 852

Variances and explanation of variances

Description	Variance explanation	Remedial Action
Vote 01 Executive & council - Negative variance of 48.6 %	The saving is mainly from employee costs due as a result of vacancies as well as an amount of R20m mdi year budget for bad debt impairment that has not yet been recognised	Vacant positions have been filled in the second quarter and this will improve the spending The amount for bad debt impairment will be recognised at year end.
Vote 02 Corporate Support Services - Negative variance of 35.7%	The saving is mainly from employee costs due as a result of vacancies as depreciation charges	Vacant positions have been filled in the second quarter and this will improve the spending Depreciation charge will be accounted for immediately after the asset register has been corrected.

Vote 04 Planning And Development - Negative variance of 39.6%	Vacancy of deputy manager for the most part of the first six months as well as programmes such as community engagement for IDP and budget that are earmarked for the last six months.	The position has been filled as of 01 January 2019 and will improve spending going forward. Adjustments will be effected during the adjustment budget
Vote 05 Technical Services - Negative variance of 26.8%	The saving is mainly from employee costs due as a result of vacancies as depreciation charges. The material line items for fleet maintenance, operation and maintenance are depleted at end of December 2018	A number of appointments have been made in the Department. To ensure that salaries and wages are posting correctly during system interface. To effect budget adjustment in February to ensure that expenditure estimates are linked to actual spending patterns
Vote 06 Community Services - Negative variance of 17.9%	Vacancies - many vacancies in different post levels and also approximately 35 labourers needed.	Recruitment in progress to fill in the vacancies.
	Protective clothing delivered but not yet paid.	Pay supplier for the goods supplied.
	EPWP grant - personnel appointed after commencement of the current financial year.	Journals to allocate the expenditure to EPWP votes will be processed.
	Non-cash items such as depreciation not yet recognised	Depreciation charge will be accounted for immediately after the asset register has been corrected.
	The material line item for de - bushing and grass clearing is depleted at mid - year.	To effect budget adjustment in February to ensure that expenditure estimates are linked to actual spending patterns.

4.3. Expenditure on Staff Benefits

Table (SC8) provides the detail for councillors and employee benefits. For the first six months ended 31 December 2018, the total salaries, allowances and benefits paid amounts to R133.3m. The spending is at 49% of the total budget with a negative variance of R48.1m compared to mid-year budget. The underspending is due to unfilled posts and the municipality has towards the end of the second quarter appointed officials to fill the positions.

LIM367 Mogalakwena - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

LIMPOPO MUNICIPALITY - Supporting Table 006 Monthly Budget Statement - Council and Staff Benefits - 01 December										
Summary of Employee and Councillor remuneration	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
<u>Councillors (Political Office Bearers plus Other)</u>										
Basic Salaries and Wages		6 002	13 380	–	1 102	6 648	6 690	(42)	-1%	13 380
Pension and UIF Contributions		166	2 094	–	–	–	1 047	(1 047)	-100%	2 094
Medical Aid Contributions		10	–	–	–	–	–	–		–
Motor Vehicle Allowance		428	179	–	–	–	89	(89)	-100%	179
Cellphone Allowance		1 110	3 069	–	4	19	1 534	(1 515)	-99%	3 069
Housing Allowances		–	–	–	–	–	–	–		–
Other benefits and allowances		2 310	5 798	–	426	2 570	2 899	(329)	-11%	5 798
Sub Total - Councillors		10 026	24 521	–	1 532	9 237	12 260	(3 023)	-25%	24 521
% increase	4		144.6%							144.6%
<u>Senior Managers of the Municipality</u>	3									
Basic Salaries and Wages		674	6 553	–	65	390	3 276	(2 886)	-88%	6 553
Pension and UIF Contributions		–	1 600	–	–	–	800	(800)	-100%	1 600
Medical Aid Contributions		–	363	–	–	–	182	(182)	-100%	363
Overtime		–	10	–	–	–	5	(5)	-100%	10
Performance Bonus		–	1 504	–	–	–	752	(752)	-100%	1 504
Motor Vehicle Allowance		84	944	–	7	45	472	(427)	-91%	944
Cellphone Allowance		34	349	–	6	40	175	(135)	-77%	349
Housing Allowances		–	19	–	–	–	10	(10)	-100%	19
Other benefits and allowances		161	1	–	7	287	0	287	74609%	1
Payments in lieu of leave		–	248	–	–	–	124	(124)	-100%	248
Long service awards		–	–	–	–	–	–	–		–
Post-retirement benefit obligations	2			–				–		
Sub Total - Senior Managers of Municipality		952	11 590	–	85	763	5 795	(5 033)	-87%	11 590
% increase	4		1116.9%							1116.9%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		137 714	198 505	–	11 257	67 759	94 964	(27 204)	-29%	170 206
Pension and UIF Contributions		29 850	39 380	–	2 630	15 692	19 699	(4 006)	-20%	39 414
Medical Aid Contributions		8 046	14 399	–	678	4 122	7 189	(3 068)	-43%	14 369
Overtime		18 398	14 724	–	2 333	10 240	7 449	2 791	37%	14 957
Performance Bonus		10 618	13 480	–	1 088	5 396	6 740	(1 344)	-20%	13 480
Motor Vehicle Allowance		18 636	26 850	–	1 598	9 208	13 398	(4 190)	-31%	26 770
Cellphone Allowance		4 231	4 586	–	300	1 796	2 293	(497)	-22%	4 586
Housing Allowances		856	2 957	–	74	439	1 478	(1 039)	-70%	2 957
Other benefits and allowances		3 640	4 236	–	309	1 802	2 123	(321)	-15%	4 251
Payments in lieu of leave		8 578	5 055	–	704	6 057	2 567	3 490	136%	5 177
Long service awards		–	8 888	–	–	–	4 444	(4 444)	-100%	8 888
Post-retirement benefit obligations	2	917	2 204	–	143	816	1 102	(286)	-26%	2 204
Sub Total - Other Municipal Staff		241 483	335 264	–	21 115	123 327	163 447	(40 120)	-25%	307 259
% increase	4		38.8%							27.2%
Total Parent Municipality		252 462	371 375	–	22 732	133 327	181 502	(48 175)	-27%	343 370
			47.1%							36.0%
TOTAL SALARY, ALLOWANCES & BENEFITS		252 462	371 375	–	22 732	133 327	181 502	(48 175)	-27%	343 370
% increase	4		47.1%							36.0%
TOTAL MANAGERS AND STAFF		242 436	346 854	–	21 200	124 089	169 242	(45 152)	-27%	318 850

5. Capital Budget Performance Analysis

5.1 Capital Expenditure by Vote

LIM367 Mogalakwena - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Multi-Year expenditure appropriation	2									
Vote 05 - Technical Services		111 171	70 000	-	9 256	38 065	35 000	3 065	9%	70 000
Total Capital Multi-year expenditure	4,7	111 171	70 000	-	9 256	38 065	35 000	3 065	9%	70 000
Single Year expenditure appropriation	2									
Vote 01 - Executive & Council		1 256	-	-	-	-	10	(10)	-100%	30
Vote 02 - Corporate Support Services		5 289	-	-	-	-	-	-		-
Vote 03 - Budget And Treasury		314	-	-	-	682	390	292	75%	780
Vote 04 - Planning And Development		115	7 000	-	-	6	1 750	(1 744)	-100%	0
Vote 05 - Technical Services		188 406	161 359	-	18 102	78 176	79 707	(1 531)	-2%	170 762
Vote 06 - Community Services		11 205	21 524	-	-	3 907	16 478	(12 571)	-76%	26 682
Vote 07 - Traffic And Security		35	-	-	-	-	-	-		-
Vote 08 - Electrical Services		2 344	17 533	-	403	1 459	11 873	(10 413)	-88%	24 245
Total Capital single-year expenditure	4	208 966	207 416	-	18 505	84 230	110 208	(25 978)	-24%	222 499
Total Capital Expenditure		320 137	277 416	-	27 761	122 295	145 208	(22 913)	-16%	292 499

Variances and explanations of variances

Description	Variance explanation	Remedial Action
Vote 01 – Executive & Council – Negative variance of 100%	The allocated budget was transferred to other capital projects through a virement.	The virement to be regularised during the budget adjustment process
Vote 04 Planning And Development - Negative variance of 100%	Motse pebbles designs are not yet finalised	Designs need to be finalised and thereafter tender needs to be advertised
	Feasibility study for the regional mall and shopping centre has not been started yet.	Tender process to commence soon.
Vote 06 Community Services - Negative variance of 76%	MIG - 2 sports stadiums design has been completed but contractors not yet appointed.	Tender to be advertised to appoint contractors
Vote 08 Electrical Services - Negative variance of 88%	Projects for electrification of villages not yet awarded to contractors. At evaluation stage of the procurement process	Appointment of contractors will be finalised by end of January 2019

6. Expenditure by Grant

LIM367 Mogalakwena - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Limpopo - Supporting Table 007 (1) Monthly Budget Statement - Transfers and grant expenditure - 300 December										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>EXPENDITURE</u>										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		207 668	313 394	-	17 642	103 543	157 448	(53 905)	-34.2%	314 742
Equitable Share		201 379	305 842	-	17 613	102 595	152 827	(50 232)	-32.9%	305 500
Local Government Financial Management Grant [Schedule 5B]		6 272	2 552	-	10	610	1 276	(666)	-52.2%	2 552
Municipal Infrastructure Grant		8	5 000	-	20	338	3 345	(3 007)	-89.9%	6 690
Municipal Systems Improvement Grant [Schedule 5B]		10	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Public Safety		-	7 439	-	-	4	3 719	(3 716)	-99.9%	7 439
Other grant providers:		8 679	-	-	2 886	8 273	5 560	2 713	48.8%	26 197
South Africa Revenue Service (SARS)		8 679	-	-	2 886	8 273	5 560	2 713	48.8%	26 197
Total operating expenditure of Transfers and Grants:		216 347	313 394	-	20 528	111 816	163 008	(51 191)	-31.4%	340 939
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		296 827	270 416	-	27 358	120 176	132 170	(11 994)	-9.1%	260 100
Integrated National Electrification Programme		-	12 302	-	-	1 057	6 151	(5 094)	-82.8%	12 302
Municipal Infrastructure Grant		135 392	148 114	-	11 818	56 545	71 019	(14 475)	-20.4%	137 798
Municipal Water Infrastructure Grant		50 263	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant		111 171	70 000	-	9 256	38 065	35 000	3 065	8.8%	70 000
Water Services Infrastructure Grant		-	40 000	-	6 284	24 511	20 000	4 511	22.6%	40 000
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		296 827	270 416	-	27 358	120 176	132 170	(11 994)	-9.1%	260 100
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		513 174	583 810	-	47 887	231 993	295 178	(63 185)	-21.4%	601 039

7. Financial Position

The community wealth / net assets of the municipality amounts to R4.6b. Total current liabilities amounts to R 418.2m, whilst total current assets amounts to R346.2m, representing a current ratio of 0.83:1 and the interpretation thereof is that the municipality is not able to meet its immediate or current financial commitments and obligations in the short-term.

The municipality will appoint a service provider to assist in the review and implantation of the revenue enhancement strategy to maximise revenue and improve collections.

LIM367 Mogalakwena - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		(15 311)	217 426	–	(60 395)	217 426
Call investment deposits		(50 136)	–	–	291 242	–
Consumer debtors		28 092	105 885	–	171 169	105 885
Other debtors		(18 417)	164 554	–	(104 202)	164 554
Current portion of long-term receivables		5 804	6 154	–	11 958	6 154
Inventory		21 051	9 125	–	36 439	9 125
Total current assets		(28 917)	503 143	–	346 211	503 143
Non current assets						
Long-term receivables		15 698	42 178	–	17 150	42 178
Investments				–		
Investment property		2 670	–	–	38 030	–
Investments in Associate				–		
Property, plant and equipment		(1 563 627)	6 255 339	–	4 805 005	6 213 804
Agricultural				–		
Biological				–		
Intangible		(361)	–	–	2 600	–
Other non-current assets		–	–	–	5 736	–
Total non current assets		(1 545 620)	6 297 517	–	4 868 521	6 255 982
TOTAL ASSETS		(1 574 536)	6 800 660	–	5 214 732	6 759 126
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		–	–	–	–	–
Consumer deposits		723	21 111	–	23 405	21 111
Trade and other payables		(29 332)	342 674	–	393 272	342 674
Provisions		(29 137)	4 594	–	1 530	4 594
Total current liabilities		(57 747)	368 378	–	418 207	368 378
Non current liabilities						
Borrowing		(2 345)	–	–	65 437	–
Provisions		25 618	88 882	–	47 058	88 882
Total non current liabilities		23 272	88 882	–	112 494	88 882
TOTAL LIABILITIES		(34 475)	457 260	–	530 702	457 260
NET ASSETS	2	(1 540 062)	6 343 400	–	4 684 031	6 301 865
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		375 057	6 343 400	–	4 112 711	6 301 865
Reserves		(1 915 119)	–	–	571 320	–
TOTAL COMMUNITY WEALTH/EQUITY	2	(1 540 062)	6 343 400	–	4 684 031	6 301 865

8. Creditors Age Analysis

Supporting table below shows the Creditors Age analysis as at 31 December 2018. The municipality is owing an amount of R16m to its creditors as at end of December 2018. All outstanding creditors are within 30 days.

LIM367 Mogalakwena - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2018/19								
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	16 316	–	–	–	–	–	–	–	16 316
Bulk Water	0200	2 911	–	–	–	–	–	–	–	2 911
PAYE deductions	0300	3 408	–	–	–	–	–	–	–	3 408
VAT (output less input)	0400	(6 934)	–	–	–	–	–	–	–	(6 934)
Pensions / Retirement deductions	0500	–	–	–	–	–	–	–	–	–
Loan repayments	0600	–	–	–	–	–	–	–	–	–
Trade Creditors	0700	–	–	–	–	–	–	–	–	–
Auditor General	0800	325	–	–	–	–	–	–	–	325
Other	0900	–	–	–	–	–	–	–	–	–
Total By Customer Type	1000	16 026	–	–	–	–	–	–	–	16 026

9. Debtors Age Analysis

Supporting table below displays the debtors ageing analysis as at 31 December 2018 which indicates that the total amount outstanding from debtors is at R734.8m of which 83% is owing at 120 days.

LIM367 Mogalakwena - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Budget Year 2018/19											
Description	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days
R thousands											
Debtors Age Analysis By Customer Group											
Organs of State	2200	2 104	1 397	1 616	1 075	75 099	-	-	-	81 292	76 175
Commercial	2300	13 678	6 261	2 448	1 785	26 691	-	-	-	50 862	28 476
Households	2400	27 733	33 363	19 553	11 566	510 486	-	-	-	602 701	522 052
Other	2500	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	43 515	41 021	23 616	14 427	612 276	-	-	-	734 855	626 703

10. Cash Management

Primary Bank Account and Investment Portfolio Analysis

Supporting table SC5 displays the Council's investment portfolio and indicates that R 220.4m is currently invested.

The Investment Balance has increased with an amount of R65.2m from R153.2m to R220.4m in the first six months of the 2018/19 financial year. The municipality has deposited and additional R667.2m during the period and withdrawn R602m to cover conditional grants spending and other operational costs. Interest to the amount of R7m was earned from short term investments. The closing balance of all the short-term investments and call accounts held by the municipality at the end of December 2018 amounted to R220.4m

Primary Bank : Standard Bank								
Account Type : Cheque								
Opening Balance 1 July 2018:	9 708 610.25							
Closing balance 31 December 2018:	22 246 930.34							
INVESTMENTS : DECEMBER 2018								
Name of Institution/Bank	Investment Type	Opening Balance	Deposit/ Invested during the Month	Withdrawal during the Month	Penalties	Interest Accrued	Interest Earned	Closing Balance
ABSA	Short-Term 2077751672, 2077751559	-	81 000 000.00	81 000 000.00	-	-	967 623.29	-
FNB		-	-	-	-	-	-	-
NEDBANK	Sort-Term 001023, 001024, 001025, 001026	90 000 000.00	160 000 000.00	180 000 000.00	-	408 624.66	2 702 106.88	70 000 000.00
STANDARD BANK	Short-Term 038584964-053	-	110 000 000.00	110 000 000.00	-	-	1 369 376.71	-
STANDARD BANK	Call Accounts 002 & 052	63 278 486.73	316 200 000.00	231 000 000.00	-	-	1 963 630.59	150 442 117.32
								-
TOTAL		153 278 486.73	667 200 000.00	602 000 000.00	-	408 624.66	7 002 737.47	220 442 117.32

PART2: SERVICE DELIVERY PERFORMANCE ASSESSMENT

11. Introduction

Section 52 (d) and 71 of the MFMA and in terms of Section 28 of the Government Notice 32141 dated 17 April 2009, regarding the “Local Government: Municipal Finance Management Act 2003 Municipal Budget and Reporting Regulations” necessitates that specific financial particulars be reported on and in the format prescribed, hence this report to meet legislative compliance.

“The mayor of a municipality-52(d) must, within 30 days of the end of each quarter, submit a report to Council on the implementation of the budget and the financial state of the municipality;”

In compliance with section 52(d) relating to the quarterly reporting period ended 31 December 2018, the 30 days limit expires on 30 January 2019.

Section 72 the MFMA stated that –“The accounting officer of a municipality must by 25 January of each year-

- (a) assess the performance of the municipality during the first half of the financial year, taking into account-...”

Furthermore, Section 31(1) of the Government Gazette No 32141 of 17 April 2009 prescribes the following:

“The mayor’s quarterly report on the implementation of the budget and financial state of affairs of the municipality as required by section 52(d) of the Act must be –

- (a) in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act; and
- (b) consistent with the monthly budget statement for September, December, March and June as applicable; and
- (c) Submitted to the National Treasury and the relevant Provincial Treasury within five days of tabling of the report in the council.”

12. Non-Financial Performance Information

The Organisational Performance Monitoring and Evaluation system at Mogalakwena Municipality is specifically designed to determine whether the strategic plans as outlined in the Municipality’s Integrated Development Plan is implemented effectively.

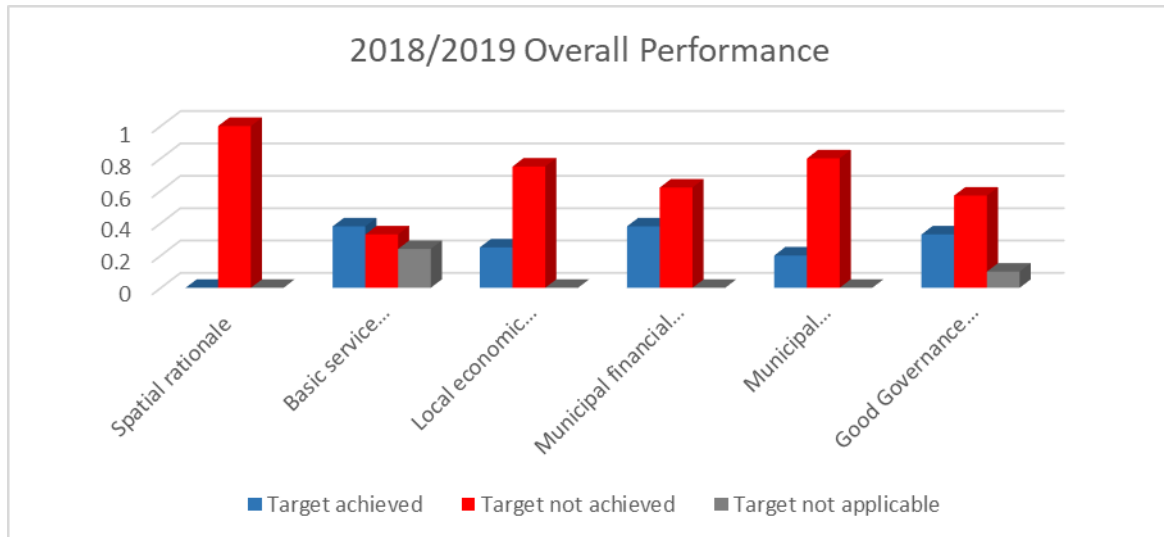
The full analysis of the municipality’s performance against Service Delivery Budget Implementation Plan for the 1st half of the financial year ended 31 December 2018 is contained in this report.

The following is the summary of the specific performance highlights for the period under review:

- The municipality had a total of 72 performance targets

- Out of 74 key performance target set, 25 were achieved as set, 7 key performance targets were not applicable for the 2nd quarter and 42 performance targets were not achieved.

The graph below illustrates the performance of the municipality against municipality's Key Performance Areas (KPA's) for the period ended 31 December 2018.



KPA 1: SPATIAL RATIONALE

One key performance target was set against the Spatial Rationale and the target was not met.

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

The total number of 21 key performance indicators were set, out 21 set targets 8 were achieved, 5 were not applicable, and 7 targets were not achieved.

KPA 3: LOCAL ECONOMIC DEVELOPMENT

The total number of 4 key performance indicators were set, out 4 set targets 1 was achieved, 3 were not achieved.

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

The total number of 21 key performance indicators were set, out 21 set targets 8 were achieved, 13 were not achieved.

KPA 5: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

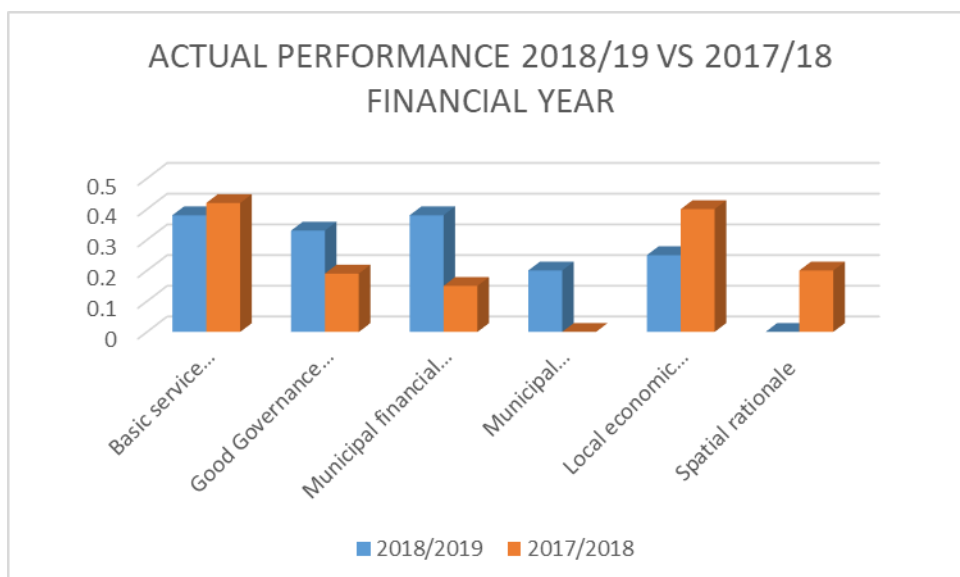
The total number of 5 key performance indicators were set, out 5 set targets 1 was achieved, 4 were not achieved.

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

The total number of 21 key performance indicators were set, out 21 set targets 7 was achieved, 12 were not achieved and 2 targets were not applicable.

COMPARISON OF THE ACTUAL PERFORMANCE 2018/19 AND ACTUAL PERFORMANCE OF 2017/18

The graph below illustrates the performance of the first half of 2018/19 financial year Mogalakwena municipality against the 2017/2018 financial year's performance results



KPA 1: SPATIAL RATIONALE

The municipality recorded a decrease of 25% as compared to the performance of 2017/18 financial year. A decrease was caused reduction of key performance indicators set for 2018/2019 financial year.

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

A decrease of 4% of the 2018/2019 performance results as compared to 2017/2018. A decrease caused by total number of 5 performance targets that are not measured in the first half of the financial year ending 31 December 2018.

KPA 3: LOCAL ECONOMIC DEVELOPMENT

A performance decrease of 15% in 2018/19 financial year as compared to the 2017/18 financial year and this was caused by reduction of one key performance indicator and that indicator was achieved.

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

An increase of 23% performance recorded against the 2017/18 financial year performance. The appointment of the Chief Financial Officer yielded a positive results in municipal finances.

KPA 5: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

An increase of 20% recorded against the 2017/18 financial year's performance.

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

An increase of 14% recorded against the 2017/18 financial year's performance. An increase resulted from an addition of key performance indicators and those indicators were achieved

13. Adjustment budget

Regulation 23 of the municipal Budget and Reporting regulation provides, inter alia, for the following:

An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and performance assessment has been tabled to council, but not after the 28 of February of each year".

A revised Top Layer SDBIP will be submitted with the Adjustment budget to council by the 28 February 2019 with the necessary motivation where key performance indicators requires an adjustment/amendments.

14. Summary and challenges

Annexure A is the unaudited Top Layer SDBIP for the first half of the financial year ending 31 December 2018, which measures the Mogalakwena Municipality's overall performance per KPA's. The report includes the performance comments and corrective measures indicated for targets not achieved.

15. Annexures

Annexure A: measures performance targets as set in the Services Delivery and Budget Implementation Plan

Annexure B: measures progress on Capital Projects also as indicated in the Service Delivery and Budget Implementation Plan.

ANNEXURE A																
KPA 1: SPATIAL RATIONALE																
KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE TARGET FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/NOT ACHIEVED	PLANNED TARGET 2018/19
1	To ensure the optimum utilisation of land	Town planning	Review of the Spatial Development Framework	Planning and development services	Final approved SDF	Draft SDF	Final approved SDF	Q1: Tabling of the draft SDF to council Q2: Publicise the draft SDF for comments	Q1: The draft SDF not tabled to council Q2: The draft SDF not publicised for comments	Draft report not tabled to council and not publised	Not applicable	The Draft SDF not ready for public. There are potions that still need to be revised to comply with presription of the law	Envisaged to conduct public participati on during March – April 2019.	None	Target not achieved	Implementation

KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																
KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PEROFMANCE FOR 2017/2018	ACTUAL PERFORM MANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORM MANCE	MID-YEAR PERFORM MANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/NOT ACHIEVED	PLANNED TARGET 2019/20
2	To foster, regulate, maintain and promote a sustainable environment	Waste Management	Number of households, Businesses and institutions with access to refuse removal once per week	Community services	15 921	16 416	15 921	Q1: 15921	Q1: 16416	16 488	Not applicable	Not applicable	Not applicable	Billing report	Target achieved	15 921
								Q2: 15921	Q2: 16 488							
3	To foster, regulate, maintain and promote a sustainable environment	Waste Management	Number of villages with access to weekly refuse removal	Community services	10	0	10	Q1: 10	Q1: 0	0	Not applicable	Shortage of Trucks and personel (Drivers)	Procurement of trucks and organisational structure review	None	Target not achieved	12
								Q2: 10	Q2: 0							
4	To foster, regulate, maintain and promote a sustainable environment	Waste management	Number of Integrated Waste Management Plan reviewed Per annum	Community services	1	0	1	Q1: Not applicable	Q1: Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable
								Q2: Not applicable	Q2: Not applicable							
5	To foster, regulate, maintain and promote a sustainable environment	Control environment	Number of waste awareness campaigns implemented per quarter	Community services	4	0	4	Q1: 1	Q1: 0	0	Not applicable	No Manager in the department	Waste awareness campaigns will be held in the third quarter	None	Target not achieved	4
								Q2: 1	Q2: 0							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/NOT ACHIEVED	PLANNED TARGET 2019/20
6	To foster, regulate, maintain and promote a sustainable environment	Fire services	Number of fire prevention awareness sessions conducted in different institutions	Traffic and Emergency services	32	6	32	Q1: 8	Q1: 1	4	Not applicable	Shortage of personnel	Review organisational structure to add more fire personnel during March 2019. Unfreezing of positions in the current structure.	Confirmation letter and fire training forms	Target not achieved	32
								Q2: 8	Q2: 3							
7	To improve the quantity and quality of municipal infrastructure and services	Electricity	Number of households with access to electricity	Electrical services	additional 815	1012	815	Q1: Appointment of the service provider	Q1: Tenders advertised with closing date 26/09/2018	No appointment of service provider	Not applicable	BEC and BAC takes too long to complete the processes	None	BAC invitations	Target not achieved	1000
								Q2: Installation of LV and MV network.	Evaluation completed. Waiting for adjudication process to be completed							
8	To improve the quantity and quality of municipal infrastructure and services	Electricity	Number of meter audit conducted	Electrical services	500	159	500	Q1: 125	Q1: 686	991	Not applicable	Not applicable	Not applicable	Monthly reports of the Technician	Target achieved	1000
								Q2: 125	Q2: 225							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/NOT ACHIEVED	PLANNED TARGET 2019/20
9	To improve the quantity and quality of municipal infrastructure and services	Electricity	Percentage of electricity losses	Electrical services	15%	20.03%	15%	Q1: 16.50%	Q1: 20.34%	23.21%	10824912/53212416	The effect of meter audits, if faulty meters could be found, will only be seen later in the year	Meter audits are done on a continuous basis.	Electricity losses report	Target not achieved	15%
								Q2: 16%	Q2: 23.21%							
10	To improve the quantity and quality of municipal infrastructure and services	Water services	Number of household with access to water	Technical services	additional 1000	0	1000	Not applicable	Q1: Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable
								Not applicable	Not applicable							
11	To improve the quantity and quality of municipal infrastructure and services	Water services	Number of water meter audit conducted	Technical services	500	0	500	Q1: 125	Q1: 0	98	Not applicable	Audit started late in Q2	Catch-up with meter audit	Completed meter audit forms	Target not achieved	500
								Q2: 125	Q2: 98							
12	To improve the quantity and quality of municipal infrastructure and services	Water services	Percentage of treated potable water not billed	Technical services	25%	21.01%	25%	Q1: 25%	Q1: 37%	10%		Defective meters, average billing, water leaks	Replace defective meters for proper billing and fix leaks	Calculation sheet		25%
								Q2: 25%	Q2: 10%							
13	To improve the quantity and quality of municipal infrastructure and services	Water services	Blue drop status	Technical services	100%	Results not publicised	100%	Q1: Not applicable	Q1: Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	100%

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PEROFMANCE FOR 2017/2018	ACTUAL PERFORM MANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORM MANCE	MID-YEAR PERFORM MANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/NOT ACHIEVED	PLANNED TARGET 2019/20
14	To improve the quantity and quality of municipal infrastructure and services	Sanitation	Number of household with access to sanitation	Technical services	500	0	500	Q1: Bid specification and tender advertisement Q2: Construction of 250VIP toilets appointment	Tender awarded 388 VIP Toilets Constructed	388	Not applicable	Not applicable	Not applicable	appointment letter and beneficiary happy letter	Target achieved	-
15	To improve the quantity and quality of municipal infrastructure and services	Sanitation	Green drop status	Technical services	100%	Results not publicised	100%	Q1: Not applicable Q2: Not applicable	Q1: Not applicable Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	100%
16	To improve the quantity and quality of municipal infrastructure and services	Roads	Number of Km of roads tarred	Technical services	15km	0	15 KM	Q1: Not applicable Not applicable	Not applicable Q2: Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	15km

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PEROFMANCE FOR 2017/2018	ACTUAL PERFORM MANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORM MANCE	MID-YEAR PERFORM MANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/NOT ACHIEVED	PLANNED TARGET 2019/20
17	To improve the quantity and quality of municipal infrastructure and services	Roads	Number of km road gravelled and bladed	Technical services	750km	1054.74	750km	Q1: 150km Q2: 200km	Q1: 491km Q2: 464km	955	Not applicable	Not applicable	Not applicable	Time sheets	Target achieved	1000km
18	To improve the quantity and quality of municipal infrastructure and services	Roads	Number of Road square metres patch	Technical services	320m2	6 864.06	320m2	Q1: 80m2 Q2: 80m2	Q1: 1706,31m2 Q2: 1721,28	3427.59	Not applicable	Not applicable	Not applicable	Quotations and invoices	Target achieved	600m2
19	To improve the quantity and quality of municipal infrastructure and services	Storm water	Number of Kilometre of storm water drainage maintained	Technical services	1700km	0	1700km	Q1: 425km Q2: 425km	Q1: 1830,24m3 Q2: 711m3	2541.24	Not applicable	Budget constrains	Allocation of budget	Requisitions and invoices	Target achieved	1700
20	To improve the quantity and quality of municipal infrastructure and services	Free basic services	Percentage of household with access to free basic services	Technical services	100%	100%	100%	100% Q2: 100%	Q1: 100% Q2: 100%	100%	2600/ 2600	Not applicable	Not applicable	BP 954 Venus report	Target achieved	100%

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PEROFMANCE FOR 2017/2018	ACTUAL PERFORM MANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTER LY TARGET	ACTUAL PERFORM MANCE	MID-YEAR PERFOR MANCE	NUMERA TOR/DEN OMINAT OR	REASONS FOR NON/PO OR PERFOR MANCE	CORRECT IVE MEASUR ES	SUPPORT ING DOCUM ENTS	TARGET ACHIEVE D/NOT ACHIEVE D	PLANNED TARGET 2019/20
21	To improve the quality of lives through social development and provision of effective community services	Disaster management	Number of law enforcement inspections conducted	Traffic and Emergency services	4	66	120	Q1: 30	Q1: 32	63	Not applicable	Not applicable	Not applicable	Inspection s forms, Cert registration Copies building plans	Target achieved	120
								Q2: 30	Q2: 31							
22	To improve the quality of lives through social development and provision of effective community services	Road safety and traffic control	Number of speed checks conducted year phased in by each quarter	Traffic and Emergency services	140	71	140	Q1: 35	Q1: 56	99	Not applicable	Not applicable	Not applicable	Speedlist control	Target achieved	140
								Q2: 35	Q2:43							

KPA 3: LOCAL ECONOMIC DEVELOPMENT																
KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
23	To create inclusive and well coordinated investment opportunities for the growth of the economy	Job creation	Number of jobs created through infrastructure project related to Community Services	Community services	200	0	200	Q1: 200	Q1: 105	233	Not applicable	No projects in community services	Jobs will be created as projects are being implemented	EPWP beneficiaries	Target achieved	200
								Q2: 200	Q2: 233							
24	To create inclusive and well coordinated investment opportunities for the growth of the economy	Job creation	Number of jobs created through infrastructure projects related to Technical Services	Technical Services	400		1700	Q1: 425	Q1: 0	28	Not applicable	Late appointments of services providers	Fast track SCM processes	None	Target not achieved	1700
								Q4: 425	Q2: 28							
25	To create inclusive and well coordinated investment opportunities for the growth of the economy	Job creation	Number of jobs created through infrastructure project related to Electrical Services	Electrical Services	120	120	120	Q1: Not applicable	Q1: Not applicable	0	Not applicable	Delays in appointment of the service providers	Appointment of service providers	None	Target not achieved	120
								Q2: 120	Q2: 0							
26	To create inclusive and well coordinated investment opportunities for the growth of the economy	Job creation	Number of jobs created through LED initiatives	Planning and Developmental Services	2000	0	2000	Q1: 500	Q1: 0	0	Not applicable	Motsi Pebbles Small Mining Project as an LED initiative programme is still on the planning phase. 2018/19 IDP Capital projects not yet implemented.	Envisage to adjust the target downwards during 2018/19 mid-year adjustment.	Minutes of the meeting held on the 7/9/2018	Target not achieved	2000
								Q2: 500	Q2: 0							

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT																
KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2018/19
27	Sound and efficient financial management	mSCOA	Development of a credible mSCOA compliant budget	Finance department	Development of Mscoa compliant annual budget	Final annual budget adopted on the 29th May 2018	Development of Mscoa compliant annual budget	Q1: Adoption of the Budget process plan	Q1: Budget process plan approved on the 28 August 2018	Approved budget process plan	Not applicable	Not applicable	Not applicable	Copies of council resolutions	Target achieved	Final annual budget adopted on the 29th May 2019
								Q2: Not applicable	Q2: Not applicable							
28	Sound and efficient financial management	SCM & Budget	Number of report submitted council on implementation of SCM	Finance department	4	0	4	Q1: 1	Q1: 1	1	Not applicable	No ordinary council meeting has been held in the second quarter.	The item and report are ready for submission to ordinary council meeting	SCM report	Target not achieved	4
								Q2: 1	0							
29	Sound and efficient financial management	SCM	Number of deviation report submitted to council	Finance department	4	1	4	Q1: 1	Q1: 0	0	Not applicable	Deviation reports submitted to council secretariat for tabling	Not applicable	Deviation report	Target not achieved	4
								Q2: 1	Q1: 0							
30	Sound and efficient financial management	Supply chain management	Percentage of tenders awarded within 3 months of advertisement	Finance department	100%	0%	100%	Q1: 100%	Q1: 0%	28.5	/04/14	No tenders awarded in the first quarter. 14 Tenders were closed on the 17th and 27th September 2018. 4 tenders were awarded within 90 days from advertisement	From the 22/10/2018 The BEC will start with evaluations and all bids will be awarded within 90 days.	Copies of tender advertisements and tender award report	Target not achieved	100%
								Q2: 100%	Q2: 28,5%							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2018/19
31	Sound and efficient financial management	GRAP compliance	Updated mSCOA and GRAP compliant asset management & asset management plan	Finance department	Updated mSCOA compliant Asset register	Updated mSCOA compliant Asset register	Updated mSCOA compliant Asset register	Q1: Updated mSCOA compliant Asset register Q2: Not applicable	Q1: Updated mSCOA compliant Asset register Q2: Not applicable	Updated Assets register	Not applicable	Not applicable	Not applicable	FQ 00003(Assets register)	Target achieved	Updated mSCOA compliant Asset register
32	Sound and efficient financial management	Good governance	Clean Audit	Municipal manager	Clean audit opinion	Adverse audit opinion	Clean audit opinion	Q1: Not applicable Q2: Not applicable	Q1: Not applicable Q2: Adverse audit opinion	Adverse audit opinion	Not applicable	The municipality received an adverse audit opinion	AG action plan is being compiled and corrective actions will be implemented to improve the audit opinion	AG audit report	Not achieved	Clean audit
33	Sound and efficient financial management	Financial reporting	Credible and compliant Annual Financial Statements	Finance department	Credible & Compliant Annual Financial Statements	AFS submitted on the 30th of October 2017	Credible & Compliant Annual Financial Statements	Q1: Credible & Compliant Annual Financial Statements Q2: Not applicable	Q1: Credible & Compliant Annual Financial Statements Q2: Not applicable	Credible & Compliant Annual Financial Statements	Not applicable	Not applicable	Not applicable	AFS 2017/18 submitted to AG by 31 August 2018	Target achieved	Credible and compliant Annual Financial Statements

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2018/19
34	Sound and efficient financial management	Municipal communication	Number of Sec. 71 Reports submitted to Provincial and National Treasury	Finance department	12 sec71 (C. Schedule Format) reports	9 Sec71 (C.schedule Format report)	12 sec71 (C. Schedule Format) reports	Q1: 3 sec71 (C. Schedule Format) reports	Q1: 3 sec71 (C. Schedule Format) reports submitted.	12	Not applicable	Not applicable	Not applicable	Emails to National and Provincial treasuries	Target achieved	12 sec71 (C. Schedule Format) reports
								Q2: 3 sec71 (C. Schedule Format)	3 sets of section 71 reports submitted (October, November and December 2018)							
35	Sound and efficient financial management	Budget management & reporting	Number of Sec. 71 (C. Schedule Format) Reports submitted to Council	Finance department	12 sec71 (C. Schedule Format) reports	0 sec71 (C. Schedule Format) reports	12 sec71 (C. Schedule Format) reports	Q1: 3 sec71 (C. Schedule Format) reports	Q1: 3 sec71 (C. Schedule Format) reports submitted.	12	Not applicable	Not applicable	Not applicable	Copies of council resolutions	Target achieved	12 sec71 (C. Schedule Format) reports
								Q2: 3 sec71 (C. Schedule Format)	3 C schedule reports submitted (October, November and December 2018)							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2018/19
36	Sound and efficient financial management	Expenditure management	Percentage of creditors paid within 30 days (as per MFMA S65) of receipt of invoice and all necessary supporting documentation	Finance department	100%	85.50%	100%	Q1: 100%	Q1: 75%	75%	2941/3960	Late authorization of tax invoice by end user departments, insufficient funds in respective votes, unavailability of cash in bank due to poor collection and dispute between suppliers and municipality take long to resolve.	Improve collection by implementing credit policy. Ensure that orders are issued prior delivering or rendering services precisely on maintenance term contractors to avoid overspending in their respective votes.	HR994	Target not achieved	100%
								Q2: 100%	Q2: 75%							
37	Sound and efficient financial management	Revenue enhancement and credit control	Revenue collection rate (as per MBRR SA8)	Finance department	100%	65.50%	100%	Q1: 100%	Q1: 68%	65%	77 142 440.02/117 500 110.84	Credit control actions (warning and cutoffs) not consistently followed especially for Mahwelereng and Rebone	Warning and cutoff to be implemented	BS902	Target not achieved	100%
								Q2: 100%	Q2: 65%							
38	Sound and efficient financial management	Revenue enhancement and credit control	Percentage Cost coverage (as per MBRR SA8)	Finance department	100%	5.88	100%	Q1: 100%	Q1: 1.66%	3.12	217957874/6992 9491	Poor collection on service debtors	Accelerate collection of outstanding debts	GS560	Target not achieved	100%
								Q2: 100%	Q2: 3.12							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2018/19
39	Sound and efficient financial management	Revenue enhancement and credit control	Percentage Outstanding service debtors to revenue	Finance department	100%	54%	100%	Q1: 100%	Q1: 57%	60%	724 433 942/ 1 213 638 9473	Credit control actions not performed consistently and the process to install prepaid meters in in mahwelereng stalled	To implement credit control actions and start with process for installation of prepaid meters	Financial indicators GS 560	Target not achieved	100%
								Q2: 100%	60%							
40	Sound and efficient financial management	Revenue enhancement and credit control	Percentage debt over 90 days collected	Finance department	100%	89%	100%	Q1: 100%	Q1: 89%	87%	626 702 543/ 724 433 942	No cutoff and installment of prepaid meter in Mahwelereng	Cutoffs need to be done and prpaid meters in Mahwereng	Financial indicators GS 560	Target not achieved	100%
								Q2:100%	87%							
42	Sound and efficient financial management	Revenue enhancement	Number of times that agreed percentage of revenue paid over to DoT by 15th of the next month as per SLA	Traffic and Emergency services	12	12	12	Q1:3	Q1: 3	6	Not applicable	Not applicable	Not applicable	Tas9 and printout from Solar	Target achieved	12
								Q2:3	Q2: 3							
43	Sound and efficient financial management	Revenue enhancement	Number of times that agreed portion of revenue from drivers licence cards were paid over prodiba by 15th of each month YTD	Traffic and Emergency services	12	12	12	Q1: 3	Q1: 3	6	Not applicable	Not applicable	Not applicable	Tas9 and printout from Solar	Target achieved	12
								Q2: 3	Q2: 3							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2018/19
41	Sound and efficient financial management	Revenue enhancement and credit control	Percentage of budgeted revenue (as per quarterly projections)	Finance department	100%	65.42%	100%	Q1: 100%	Q1: 86%	100%	135 910 787/ 132 612 280	Estimate readings made on some households	To perform meter audits and to ensure that estimates are only made in two consecutive months	GS 560	Target achieved	100%
								Q2: 100%	100%							
45	Sound and efficient financial management	Training and development	Percentage of budget spent on work place skills plan	Corporate support services	100%	10%	100%	Q1: 20%	Q1: 0,0225577	36%	222 304,98/617 467	Lack of funds to cater for accommodation and subsistence for officials identified to attend training	Allocation of funding for training	Financial expenditure report and approved list of officials attended training	Target not achieved	100%
								Q2: 75%	Q2: 35%							
46	Sound and efficient financial management	Capital Expenditure	Percentage MIG Spending- Capital Expenditure	Technical Services	100%	86%	100%	Q1: 20%	Q1: 9,89%	44.60%	R68 247 798.86/R153 114 000	Delays in projects designs and tender Ads	Done with the designs and some projects on tender	Dora report	Target not achieved	100%
								Q2: 50%	Q2: 44.6%							
47	Sound and efficient financial management	Capital expenditure	Percentage WSIG spending- capital expenditure	Technical Services	100%	99%	100%	Q1: 25%	Q1: 19%	32%	R24 576 583.35/40 000 000	Delays on the establishment of contractors on site and slow progress by contractors	Meeting with the Engineers are held bi-weekly basis to pus the contractors to perform	Expenditure report	Target not achieved	100%
								Q2: 50%	32%							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2018/19
48	Sound and efficient financial management	Capital Expenditure	Percentage RBIG spending-capital expenditure	Technical Services	100%	82%	100%	Q1: 25%	Q1: 14%	30%	R79 033 721.93/80 000 000	Delays on the establishment of contractors on site and slow progress by contractors	Meeting with the Engineers are held bi-weekly basis to push the contractors to perform	Expenditure report	Target not achieved	100%
								Q2: 50%	30%							
49	Sound and efficient financial management	Capital Expenditure	Percentage INEP spending-capital expenditure	Technical Services	100%	100%	100%	Q1: 25%	Q1: 4,24%	4.24%	521998,47/1230 2000	Capital projects did start as yet	Expenditure can only be realized when the once the capital projects have started. The target must therefore be reviewed	Expenditure report	Target not achieved	100%
								Q2: 0%	Q2: 0%							

KPA 5: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																
KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
49	To ensure that all stakeholders in the institution are adequately capacitated	Organisational Development	Organisational structure approved by council aligned to the IDP/budget	Corporate support services	Approved organisational structure 2015	No Approved organisational structure 2017	Approved organisational structure 2019/2020	Q1: Approved organisational structure 2019/2020	Q1: Organisational structure not approved	Draft organisational structure	Not applicable	The organizational structure has been reviewed but not yet approved and not yet aligned with the budget. This can only be achieved in the fourth quarter.	The organisational structure to be approved with the budget	Draft organisational structure	Target not achieved	Approved 2020 organisational structure
								Q2: Not applicable	Q2: Not applicable							
50	To ensure that all stakeholders in the institution are adequately capacitated	Competency	Number Section 54A and 56 managers appointed have minimum MFMA/MSA competency requirements	Corporate Support Services	3	0	3	Q1: Not applicable	Q1: The two Managers have been enrolled. The officials are: Mr. Maluleka(MDP) & Mr. Nkuna (MTS)	2	Not applicable	Not applicable	Not applicable	Copies of contracts	Target achieved	3
								Q2: Not applicable	Not applicable							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR/DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
51	To ensure that all stakeholders in the institution are adequately capacitated	Staff retention	Percentage of budgeted vacant positions on the organogram filled within 3 months	Corporate Support Services	100%	0%	100%	Q1: 25%	Q1: 0%	0%	0/	The recruitment process is decentralized as a result it makes it impossible to fill vacancies within the stipulated timeframe.	Approval of the reviewed recruitment policy	None	Target not achieved	100%
								Q2: 50%	Q2: 0%							
52	To ensure that all stakeholders in the institution are adequately capacitated	Staff recruitment	Number of HR policies reviewed and approved	Corporate Support Services	15	0	15	Q1: 4	Q1: 0	0	Not applicable	17 Policies have been reviewed, will be tabled before Council on 27 November 2018 for approval	Councillors workshop on policies to be conducted prior Council approval	17 policies attached as evidence and EXCO resolution	Target not achieved	15
								Q2: 4	Q2: 0							
53	To ensure that all stakeholders in the institution are adequately capacitated	Staff retention	Number of employment equity groups employed in the three highest levels of management in compliance with municipality approved employment equity plan	Corporate support services	3 out of 13	12 out of 13	12 out of 13	Q1: 12 out of 13	Q1: 8 out of 13	10(out of 13)	Not applicable	The two positions of MM and MCD was re-advertised in order to comply with the approved EE Plan	Appointment of managers	Approved EE Plan is attached and copies of the appointment letters of two officials appointed. Copies of advert, attendance registers for shortlisting and interview	Target not achieved	12 out of 13
								Q2: 12(out of 13)	Q2: 10(out of 13)							

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION																
KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
54	To develop and implement integrated management and governance systems	Public Participation	Number of public participation meeting held (Imbizo)	Office of the Municipal Manager	4	0	4	Q1: 1	Q1: 0	0	Not applicable	No capacity	New personnel appointed	Copies of appointment letters	Target not achieved	4
								Q2: 1	Q2: 0							
55	To develop and implement integrated management and governance systems	Customer care	Percentage of compliant raised by communities resolved	Office of the Municipal Manager	100%	100%	100%	Q1: 100%	Q1: 0%	100%	/06/06	Customer care not centralised	Centralisation of customer care during structural review in March	None	Target not achieved	100%
								Q2: 100%	Q2: 100%							
56	To develop and implement integrated management and governance systems	Batho pele service standards	Functional Batho Pele committee in place	Office of the Municipal Manager	Functional batho pele committee	No batho pele committee	Functional batho pele committee	Q1: Establishment of Batho Pele Committee	Q1: Batho Pele Committee not established	No batho pele committee and plans	Not applicable	High vacancy rate and no Batho pele unit in the current structure.	Establishment of the committee before the end of the third quarter	None	Target not achieved	Functional batho pele committee
								Q2: Development of terms of reference/plan	Q2: No development of terms of reference/plan							
57	To develop and implement integrated management and governance systems	Anti-fraud and corruption	Percentage of fraud and corruption cases report and investigated	Office of the Municipal Manager	100%	100%	100%	Q1: 100%	Q1: 0%	No fraud and corruption cases reported	0/0	No fraud and corruption cases reported	Fraud and corruption cases will be investigated as or when reported	None	Target not achieved	100%
								Q2: 100%	Q2: 0%							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
58	To develop and implement integrated management and governance systems	Anti-fraud and corruption	Anti-Fraud and Corruption policies and committee in place	Office of the Municipal Manager	Adoption of Fraud and Corruption policies and functional committee	No Fraud and Corruption policies in place	Adoption of Fraud and Corruption policies and functional committee	Q1: Establishment of Corruption Committee	Q1: Corruption Committee not established	No fraud and corruption committee and policies	Not applicable	Drafting Fraud and Corruption policies	Fraud and Corruption committees will be established after adoption of policies	Draft fraud and corruption policies	Target not achieved	Implementation of Fraud and Corruption policies
								Q2: Development of fraud and corruption policies	Q2: No development of fraud and corruption policies		Not applicable	Fraud and corruption policies are still at the draft stage	Approval of the Fraud and Corruption Policies	Draft fraud and corruption policies	Target not achieved	Implementation of Fraud and Corruption policies
59	To develop and implement integrated management and governance systems	MPAC	Number of MPAC meetings held	Office of the Municipal Manager	4	12	4	Q1: 1	Q1: 1	7	Not applicable	Not applicable	Not applicable	Copies of attendance registers and minutes	Target achieved	4
								Q2: 1	Q2: 6							
60	To develop and implement integrated management and governance systems	MPAC	Number of reports submitted conducted by MPAC to council	Office of the Municipal Manager	4	2	4	Q1: 1	Q1: 0	0	Not applicable	No support staff to assist MPAC with investigations	Review Organisation structure to cater MPAC support staff during organisational review processes in March 2019	None	Target not achieved	4
								Q2: 1	Q2: 0							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
61	To develop and implement integrated management and governance systems	Performance audit committee	Number of Performance audit committee meetings held	Office of the Municipal Manager	4	1	4	Q1: 1	Q1: 1	2	Not applicable	Not applicable	Not applicable	Copies of attendance registers and minutes	Target achieved	4
								Q2: 1	Q2: 1							
62	To develop and implement integrated management and governance systems	Audit committee	Number of audit committee meetings held	Office of the Municipal Manager	4	1	4	Q1: 1	Q1: 1	2	Not applicable	Not applicable	Not applicable	Copies of attendance registers and minutes	Target achieved	4
								Q2: 1	Q2: 1							
63	To develop and implement integrated management and governance systems	External auditing	Percentage of queries raised by AG resolved	Office of the Municipal Manager	100%	80%	100%	Q1: Not applicable	Q1: Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable
								Q2: Not applicable	Q2: Not applicable							
64	To develop and implement integrated management and governance systems	Internal auditing	Percentage of queries raised by Internal Audit resolved	Office of the Municipal Manager	100%	0%	100%	Q1: 20%	Q1: 0%	10%	5/48	Not applicable	Not applicable	Internal Audit Follow-up report	Target not achieved	100%
								Q2: 50%	Q2: 10%							
65	To develop and implement integrated management and governance systems	Risk Management	Percentage of risks identified in the risk plan related to department resolved	Office of the Municipal Manager	100%	0%	100%	Q1: 20%	Q1: 0%	0%	0/0	Risk management plan not yet finalised	Finalisation of the risk management plan	Draft risk management plan	Target not achieved	100%
								Q2: 50%	Q2: 0%							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
66	To develop and implement integrated management and governance systems	Performance management	Progress with compliance and submission of Annual Performance report to AG by end August	Office of the Municipal Manager	Submission of APR to AG by end of August	APR submitted to AG on the 30th October 2017	Submission of APR to AG by end of August	Q1: Submission of APR to AG by end of August	Q1: APR submitted to AG on the 31 of August 2018	APR submitted to AG by end of August 2018	Not applicable	Not applicable	Not applicable	Copies of the acknowledgment letter	Target achieved	Submission of APR to AG by end of August
								Q2: Not applicable	Q2: Not applicable							
67	To develop and implement integrated management and governance systems	Annual report	Progress with compliance, submission and approval of Annual report	Office of the Municipal Manager	Final approved Annual report	Draft annual report	Final approved Annual report	Q1: Not applicable	Q1: Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable
								Q2: Not applicable	Q2: Not applicable							
68	To develop and implement integrated management and governance systems	Performance management	Percentage senior managers(s57) with signed performance agreements to date	Office of the Municipal Manager	100%	100%	100%	Q1: 100%	Q1: 100%	100%	5/5	Not applicable	Not applicable	Copies of the signed performance agreements	Target achieved	100%
								Q2: 100%	Q2: 100%							
69	To develop and implement integrated management and governance systems	Municipal communications	Number of external newsletter issues developed and distributed to communities	Office of the Municipal Manager	4	4	4	Q1: 1	Q1: 1	1	Not applicable	The second quarter news letter submitted for printing	News letter will be issued and distributed	Copy of a news letter	Target not achieved	4
								Q2: 1	Q2: 0							

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PERFORMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINATOR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
70	To develop and implement integrated management and governance systems	IDP credibility	Development and adoption of the credible IDP	Office of the Municipal Manager	Final and approved IDP	Final and approved IDP	Final and approved IDP	Q1: Development and adoption of the IDP process plan Q2: Finalisation of the IDP analysis	Q1: Development and adoption of the IDP process plan Q2: 2019/20 IDP Analysis approved 2nd Rep forum	Approved process plan and IDP analysis.	Not applicable	Not applicable	Not applicable	Council resolution and Minutes of the second IDP Prep forum	Target achieved	Final and approved IDP
71	To develop and implement integrated management and governance systems	Ward committee	Number of ward committees that are functioning effectively	Office of the Municipal Manager	All 32 Ward Committees functional	All 32 Ward Committees not functional	All 32 Ward Committees functional	Q1: All 32 Ward Committees functional Q2: All ward committees functional	Q1: 17 ward committee's functional		Not applicable	Some ward committee's do not submit reports	Convene a feedback meetings with ward councillors outlining programme of public participation	Evidence not submitted	Target not achieved	All 32 Ward Committees functional
72	To develop and implement integrated management and governance systems	Special Programmes (Youth, Disability, Gender, HIV/Aids)	Number of elderly awareness campaigns held successfully	Office of the Municipal Manager	4	0	4	Q1: 1 Q2: 1	Q1: 0 Q1: 1	1	Not applicable	Nocapacity	Special project officer appointed	Appointment letter and copies of attendance register and minutes	Target not achieved	4
73	To develop and implement integrated management and governance systems	Local Labour Forum (LLF)	Number of LLF meeting held	Corporate support services	4	8	4	Q1: 1 Q2: 1	Q1: 2 Q1: 0	2	Not applicable	No quorum	None	Copies of the attendance register and minutes	Target achieved	4

KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	PEROFMANCE FOR 2017/2018	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	MID-YEAR PERFORMANCE	NUMERATOR /DENOMINAT OR	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
74	To develop and implement integrated management and governance systems	Council stability	Number of ordinary council meeting held	Corporate support services	4	3	4	Q1: 1	Q1: 1	1	Not applicable	No qurum	None	Copies of the attendance register and minutes	Target not achieved	4
								Q2: 1	Q1: 0							

ANNEXTURE B																
DETAILED CAPITAL WORKS PLAN																
KPI NO	STRATEGIC OBJECTIVES	FUNCTIONAL AREA	KEY PERFORMANCE INDICATOR	LEAD DEPT/ VOTE	SOURCE OF FUNDING	ACTUAL PERFORMANCE 2017/2018	ANNUAL TARGET 2018/2019	QUARTERLY TARGET	ACTUAL PERFORMANCE	SERVICE PROVIDER	ACTUAL EXPENDITURE	REASONS FOR NON/POOR PERFORMANCE	CORRECTIVE MEASURES	SUPPORTING DOCUMENTS	TARGET ACHIEVED/ NOT ACHIEVED	PLANNED TARGET 2019/20
MLWS-1	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water	Construction of Mini Water Scheme 13: (Diphichi Cluster)	Construction of Mini Water Scheme 13: (Diphichi Cluster)	TECHNICAL SERVICES	MIG	0%	R15 129 615.25	Q1: 0% activity: 1. Appointment Letter of Contractor	Q1: Design stage	Lindwa/Sed JV	R198 065.02	Finalizing designs and tender documents	Fast track the appointment of the contractor	Advert	Target not achieved	100%
								Q2: Repairing Work on Reservoirs. Gravity Main of 4,8KM	Q2: Advertised and tender closing will be held on the 11 January 2019							
MLWS-2	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water	Mini Water Scheme 26: (Sekgomatsha Cluster)	Construction of mini water scheme 26 in Sekgomatsha Cluster	TECHNICAL SERVICES	MIG	Construction with 90% physical progress	R 5 640 536.84	Q1: 30% activity: 1. Construction of Water Reticulation and Steel Taps	Q1: Reticulation system completed and stand pipes installed	TMG Radebe and Disema Consulting	R9 263 066.78	None	None	Site minutes	Target achieved	100%
								Q2: Construction of Water Reticulation and Steel Taps	Installation of pump houses, equipping of boreholes and reticulating new extensions							
MLWS-3	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water	Mini Water Scheme 25: (Danisane, Ga-Chokoe, Hans, Lelaka, Mabusela, Sandsloot, Mashahleng, Masenya, matlou, seema, Skimming, Leleso))	Construction of Mini Water Scheme 25: Danisane, Ga-Chokoe, Hans, Lelaka, Mabusela Sandsloot, Mashahleng, Masenya, Matlou, Seema, Skimming, Leleso	TECHNICAL SERVICES	MIG	-	R17 793 568.76	Q1: 30% Advertisement and appointment of the contractor	Q1: 0%. No advertisement and appointment of the contractor	Lwazi Engineering 16 cc	R5 952 178.82	Project still at a design stage and finalisation of designs and tender documents	None	Advert	Target not achieved	100%
								Q2: Construction of gravity main lines	Advertised and tender closing will be held on the 11 January 2019							

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MLWS-5	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water	Mini Water Scheme 22: (Phafola Cluster)	Construction of mini water scheme 22 in Phafola Cluster	TECHNICAL SERVICES	MIG	88% water reticulation and yard connection of 425 household in Ramorulane.	R10 630 670	Q1: 30% activity:1. Water reticulation and Yard Connections for Ramorulane and Mesopotamia Q2: 2. Water reticulation and Yard Connections for Mahlogo and Mabuela	Q1: Construction Stage and performing well completing reticulation system and yard connections	AES consulting and Isiphethu Water Services	R4 175 768.59	None	None	Site minutes	Target not achieved	100%
MLWS-6	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water	Mini Water Scheme 1: Breda; Duren; Galakwena; Khala; Mattanau; Monte Christo; Pollen; Vernietmoeglik	Construction of Gravity Main line, Construction of reticulation Pipe lines, Installation of Water Treatment Plant	TECHNICAL SERVICES	MIG	Construction with 90% progress	R5 226 509.00	Q1: 30% activity:1. Gravity main, Reticulation pipe line Q2: Constructions of Reservoirs	Q1: Installation of storage tanks and package plants Q2: Installation of storage tanks and package plants	Lilithalethu Trading 41 and Disema consulting	R7 005 200.59	Project performing well	None	Site minutes	Target achieved	100%
MLWS-7	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water	Mini Water Scheme Cluster 27: (Sekuruwe Cluster)	Construction of mini water scheme 27: Sekuruwe Cluster	TECHNICAL SERVICES	MIG	Construction with 75% progress	R2 573 455.53	Q1: 30% activity: 1. Water reticulation and Yard Connections for Ramorulane and Mesopotamia Q2: Water reticulation and Yard Connections for Mahlogo and Mabuela	Q1: Reticulation in Molekane Water reticulation at Molekane	TMG Radebe JV and Tlou intergrated tech	R9 117 761.17	None	None	Site minutes	Target achieved	100%

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MLWS-9	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water as contained in the Water Master Plan. Fundraising to the extent of R1.5bn for implementation of balance of Water Master Plan.	Fothane Mini Water Scheme 23 (Phase 2)	Construction of Gravity Main line, Construction of reticulation Pipe lines, Installation of Water Treatment Plant	TECHNICAL SERVICES	MIG	0%	R 12 015 043.09	Q1: 30% Appointment of the contractor and site establishment	Q1: 0%	Qualis consulting (PTY) LTD and Tainama civils JV The Construction	R0	Awaiting for the reappointment of the Consultant and busy with the designs	Letter for re-appointment of the consultant and appointment of the contractor	DoRA	Target achieved	-
								Q2: Water Treatment Plant	Q2: Design stage							
MLWS-10	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water as contained in the Water Master Plan. Fundraising to the extent of R1.5bn for implementation of balance of Water Master Plan.	Bakenburg Central Water Scheme Phase 2	Construction of Gravity Main line, Construction of reticulation Pipe lines, Installation of Water Treatment Plant	TECHNICAL SERVICES	MIG	0%	R 4 142 820.29	Q1: 30%activity:Appointment of the contractor and site establishment	Q1: 0%	Mboyana and associates	R219 048.08	Awaiting for the reappointment of the Consultant and busy with the designs	Letter for re-appointment of the consultant and appointment of the contractor	DoRA	Target achieved	-
								Q2: Water Treatment Plant	Design stage							
MLWS-11	Continuously treat and test effluent quality.Building a dedicated team to manage and maintain quality of effluent	Mokopane Household Sanitation - Tenerife, Daggakraal, Rietfontein, Makekeng, Ga - Chokoe	Construction of VIP toilets in Tenerife, Daggakraal, Rietfontein, Makekeng, Ga - Chokoe	TECHNICAL SERVICES	MIG	68% Construction of VIP toilets	R 5 206 431.24	Q1: 30% Appointment of the contractor and site establishment	Q1: 99.4% Finalization of VIP Toilets' Construction	Lesibasiba projects and NC pave	R1 616 062.16	None	None	beneficiary happy letter	Target achieved	100%
								Q2: Construction of VIP Toilets	Commission of VIP toilets and completing the project							
	Continuously treat and test effluent quality.Building a dedicated team to manage and maintain quality of effluent	Waste Water Bulk drainage and Treatment Facility	Construction of Waste Water Treatment Facility	TECHNICAL SERVICES	MIG	0%	R10 000 000	Q1: 0%: activity:1. Appointment of the service provider	Q1: 0% No appointment of the contractor	SP not appointed	R0	Budget constrains	27M will be allocated in 2019/2020 fy	None	Target not achieved	100%
								Q2: Construction of treatment facility	Q2: 0% No construction of treatment facility							

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MLWS-15	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water as contained in the Water Master Plan. Fundraising to the extent of R1.5bn for implementation of balance of Water Master Plan.	Jakkalskuil Water Project	Construction of concrete reservoirs, elevated steel tank, water command and ground water treatment works and distribution pipe lines.	TECHNICAL SERVICES	RBIG	-	R 70 000 000.00	Q1: 30% activity: 1. Construction of concrete reservoirs	Q1: 11%. Site establishment completed, access road to the command reservoirs completed and Construction of pipelines	Selani Sinapi and Easyway	R37 089 213	Finalization of budget and Delay on the establishment of the contractor on site	Fast track implementation of the projects	Progress report	Target not achieved	100%
								Q2: Installation of steel tank	30%							
MLWS-16	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water as contained in the Water Master Plan. Fundraising to the extent of R1.5bn for implementation of balance of Water Master Plan.	Mogalakwena source Development storage and water reticulation	Borehole Development (2 Well field), Installation of 500 Prepaid Meters, Construction of Village Reticulation, Equipping of 3 Boreholes, Construction of Reticulation Pipe Line	TECHNICAL SERVICES	WISG	Planning for installation of prepaid meters, construction of village reticulation, equipping of boreholes, construction of reticulation pipe line	R39 000 000	Q1: 30% activity: 1. Borehole Development (2 Well field), Installation of 500 Prepaid Meters, Construction of Village Reticulation, Equipping of 3 Boreholes, Construction of Reticulation Pipe Line	Q1: 32		R24 510 691.10	Delay on the establishment of contractors on site and slow progress by contractors	Meeting with the Engineers are held on bi-weekly basis to push the contractors to perform	Progress report	Target not achieved	100%
								Q2: Installation of 200 Prepaid Meters, Construction of Village Reticulation, Equipping of 3 Boreholes, Construction of Reticulation Pipe Line								

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MLWS-18	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water as contained in the Water Master Plan. Fundraising to the extent of R1.5bn for implementation of balance of Water Master Plan.	Phola Park/Mountain View Equipping 3 Boreholes and installation of 240kl Steel Tank	Equipping Boreholes reticulation at street Level Tank,Reticulation at street level and installation of 240kl steel tank	TECHNICAL SERVICES	WISG	0%	R 1 000 000.00	Q1: 60% Borehole Development	Q1: 0%		R0	Delay on the establishment of contractors on site	Engineers to put pressure on contractor to catch up with the works	Progress report	Target not achieved	100%
								Q2: Reticulation of 240kl steel tank	0%							
MLWS-19	Implementation and completion of the Functional scheme (Phase 1) by March 2018 to provide 38 villages with reticulated basic water as contained in the Water Master Plan. Fundraising to the extent of R1.5bn for implementation of balance of Water Master Plan.	Mogalakwena source development, storage and water reticulation	Equipping Boreholes reticulation at street Level Tank,Reticulation at street level and installation of 240kl steel tank	TECHNICAL SERVICES	R 7 000 000.00	100% Planning for installation of prepaid meters, construction of village reticulation, equipping of boreholes, construction of reticulation pipe line	R 7 000 000.00	Q1: 30% Development (2 Well field), Installation of 500 Prepaid Meters, Construction of Village Reticulation, Equipping of 3 Boreholes, Construction of Reticulation Pipe Line	Q1: 24%		R24 576 583.35	Delay on the establishment of contractors on site and slow progress by contractors	Meeting with the Engineers are held on bi-weekly basis to push the contractors to perform	Progress report	Target not achieved	100%
								Q2: 2. Installation of 200 Prepaid Meters, Construction of Village Reticulation, Equipping of 3 Boreholes, Construction of Reticulation Pipe Line	Q2:40% Installation of 200 Prepaid Meters, Construction of Village Reticulation, equipping of 3 Boreholes, Construction of Reticulation Pipe Line							

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MLRS-1	Source funding of implementation of roads master plan. Develop roads management system. Unfreeze and fill positions and procure equipment for satellite offices. Upgrading 5 km gravel roads to tar per year. Resealing 7 km out of total of 100km of streets in Mokopane Town per year. Maintain (blading,	Mahlogo Roads and Storm Water	technical Services	R12 000 000.00	MIG	-	R12 000 000.00	Q1: 30% activity:1. 1km tarred road	Q1: 0%	Disema consulting	R-	Delays in supply chain management processes	Introduce contractor to community and site establish	Appointment letter	Target not achieved	100%
								Q2: 1km tarred road	Q2: Contractor appointed							
MLRS-2	Source funding of implementation of roads master plan. Develop roads management system. Unfreeze and fill positions and procure equipment for satellite offices. Upgrading 5 km gravel roads to tar per year. Resealing 7 km out of total of 100km of streets in Mokopane Town per year. Maintain (blading,	Mabuela Roads and Storm Water	Construction of 4 KM Surfaced Road	TECHNICAL SERVICES	MIG	-	R14 000 000.00	Q1: 30% activity:5. 1km tarred road	Q1: 0%	Mboyana and associates	R501 711.85	Delays in supply chain management processes	Introduce contractor to community and site establish	Appointment letter	Target not achieved	-
								Q2:1km tarred road	Contractor appointed							
MLU-1	Develop mining strategy. Support small scale black owned mines by means of provision of infrastructure at Motse pebbles mine. Monitoring and coordination of social responsibilities by the mine.	Motse Pebbles Small Mining	Construction of 2 Office Blocks, Construction of 2 store rooms, Construction of Palisade Fencing, Drilling and Equipping of Boreholes plus Tank Stand, Provision of Electricity	TECHNICAL SERVICES	MIG	0%	R 7 000 000.00	Q1: 30% Appointment of the contractor and site establishment	Q1: 0% Consultant appointed and at design stage	Marungane projects engineers	0	Delays in design processes	Introduce contractor to community and site establish	Appointment letter	Target not achieved	100%
								Q2: Construction of centres in the satellite stations, Drilling of boreholes and erection of fences	Q2: Contractor appointed							

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MLE-24	Updating of electricity master plan that contains the status quo and required network upgrading as well as indication of timelines for upgrading. Upgrading of North substation to 40MVA by 2020	Electrification of villages (Machikiri, Claremont, Mamahlogo, Thabaleshoba, Mautjane)	Construction of MV and LV Networks	Electrical Services	INEP	100% Installation of house connections and completion	R 12 302 000.00	Q1: 30% activity:1. Advertising and appointment of the contractor	Q1: Tenders advertised with closing date 26/09/18	SP not appointed	0	Tender specification not completed in time and BEC, BAC processes takes way too long	BEC and BAC processes to be speeded up.	Copy of Tender advert and BAC invitation	Target not achieved	100%
								Q2: Installation of medium voltage reticulation	Tenders at BAC for adjudication							
MLE-17	Provision of public lighting in 4 villages each year	High Mast cluster 3: Mabusela(Mapela), Preezburg, Rantlakane, Khala, Van Wykspan	Installation of high mass light in Cluster 3	Electrical Services	MIG	0%	R5 231 000	Q1: 0% activity:1. Advertising and appointment of the service provider	Q1: Tenders advertised with closing date 26/09/18	SP not appointed	0	BEC and BAC processes takes way too long	BEC and BAC processes to be speeded up.	Copy of Tender advert and BAC invitation	Target not achieved	100%
								Q2: 2. Procurement of material	Tenders at BAC for adjudication							
MLSC-1	Building and maintenance of facilities. Improve operation and maintenance model of the swimming pool.	Mapela Sports Stadium	Construction of Mapela Sport Stadium	TECHNICAL SERVICES	MIG	-	R 10 524 350.00	10% activity: Advertisement and appointment of contractor	Q1: 0% BEC stage for appointment of Contractor	SP not appointed	R-	Delays in supply chain management processes	Introduce contractor to community and site establish	Appointment letter	Target Not achieved	100%
								Q2: Construction of Sports Stadium	Contractor appointed							
MLSC-3	Building and maintenance of facilities. Improve operation and maintenance model of the swimming pool.	Rebone Sports Stadium	Construction of Sports Facility	TECHNICAL SERVICES	MIG	96% Construction of sports stadium	R 11 000 000.00	Q1: 30% activity:1. Construction of Sports Stadium	Q1: 0% BEC stage for appointment of Contractor	SP not appointed	R659 491.55	Delays in supply chain management processes	Introduce contractor to community and site establish	Appointment letter	Target not achieved	100%
								Q2: Construction of Sports Stadium	Contractor appointed							